

**CHERWELL DISTRICT COUNCIL  
MANAGEMENT ACCOUNTS AS AT DECEMBER 2016**

**SUMMARY BY SERVICE AREA - Projected**

	Actual v Profile							Projected v Budget					
	Budget YTD £000's	Use of Reseves 2016/17 £000's	Revised Budget £000's	Actual YTD £000's	Commitment £000's	Variance (Under) / Over £000's	Concern Key	Budget £000's	Use of Reseves 2016/17 £000's	Revised Budget £000's	Projected £000's	Variance (Under) / Over £000's	Concern Key
Chief Executive	166	0	166	169	6	9	R	175	50	225	248	23	R
<b>CHIEF EXECUTIVE TOTAL</b>	<b>166</b>	<b>0</b>	<b>166</b>	<b>169</b>	<b>6</b>	<b>9</b>	<b>R</b>	<b>175</b>	<b>50</b>	<b>225</b>	<b>248</b>	<b>23</b>	<b>R</b>
Bicester Regeneration projects	925	0	925	529	384	(12)	G	1,174	0	1,174	1,177	3	G
Regeneration and Housing	1,209	65	1,274	1,553	555	834	R	1,648	171	1,819	2,884	1,065	R
Human Resources	379	70	449	392	56	(1)	G	518	93	611	611	0	G
Information Services	1,018	371	1,389	1,309	80	0	G	1,497	311	1,808	1,794	(14)	G
Business Transformation	208	100	308	275	33	0	G	250	107	357	357	0	G
<b>COMMERCIAL DEVELOPMENT TOTAL</b>	<b>3,739</b>	<b>606</b>	<b>4,345</b>	<b>4,058</b>	<b>1,108</b>	<b>821</b>	<b>R</b>	<b>5,087</b>	<b>682</b>	<b>5,769</b>	<b>6,823</b>	<b>1,054</b>	<b>R</b>
Corporate Finance	881	0	881	810	56	(15)	G	1,069	0	1,069	1,057	(12)	G
Revenues & Benefits	(171)	88	(83)	(36)	33	80	R	(21)	140	119	198	79	R
Procurement	78	0	78	80	10	12	R	105	0	105	116	11	R
<b>CHIEF FINANCE OFFICER TOTAL</b>	<b>788</b>	<b>88</b>	<b>876</b>	<b>854</b>	<b>99</b>	<b>77</b>	<b>R</b>	<b>1,153</b>	<b>140</b>	<b>1,293</b>	<b>1,371</b>	<b>78</b>	<b>R</b>
Strategic Planning Economy	837	234	1,071	999	216	144	R	1,123	235	1,358	1,362	4	G
Development Management	237	343	580	329	146	(105)	A	318	552	870	885	15	R
Communications and Corporate P	214	0	214	179	12	(23)	A	295	0	295	273	(22)	A
Business Support Unit	71	24	95	103	0	8	R	63	0	63	63	0	G
Performance	152	0	152	114	1	(37)	A	204	0	204	147	(57)	A
Law and Governance	788	0	788	963	23	198	R	1,046	0	1,046	1,160	114	R
<b>STRATEGY AND COMMISSIONING TOTAL</b>	<b>2,299</b>	<b>601</b>	<b>2,900</b>	<b>2,687</b>	<b>398</b>	<b>185</b>	<b>R</b>	<b>3,049</b>	<b>787</b>	<b>3,836</b>	<b>3,890</b>	<b>54</b>	<b>A</b>
Community Services	2,044	0	2,044	2,214	(350)	(180)	A	5,163	0	5,163	4,898	(265)	A
Environmental Services	3,183	0	3,183	3,288	207	312	R	4,886	0	4,886	5,108	222	R
<b>OPERATIONS AND DELIVERY TOTAL</b>	<b>5,227</b>	<b>0</b>	<b>5,227</b>	<b>5,502</b>	<b>(143)</b>	<b>132</b>	<b>R</b>	<b>10,049</b>	<b>0</b>	<b>10,049</b>	<b>10,006</b>	<b>(43)</b>	<b>G</b>
<b>TOTAL DIRECTORATES</b>	<b>12,219</b>	<b>1,295</b>	<b>13,514</b>	<b>13,270</b>	<b>1,468</b>	<b>1,224</b>	<b>R</b>	<b>19,513</b>	<b>1,659</b>	<b>21,172</b>	<b>22,338</b>	<b>1,166</b>	<b>R</b>
Use of Reserves	621	0	621	0	0	(621)	A	819	(3,287)	(2,468)	(2,468)	0	G
Interest on Investments	(113)	0	(113)	157	0	270	R	(150)	0	(150)	(1,650)	(1,500)	A
Pension Costs	1,385	0	1,385	1,385	0	0	G	1,847	3,053	4,900	4,900	0	G
Capital Charges	(3,002)	0	(3,002)	(3,002)	0	0	G	(4,002)	0	(4,002)	(4,002)	0	G
<b>EXECUTIVE MATTERS TOTAL</b>	<b>(1,109)</b>	<b>0</b>	<b>(1,109)</b>	<b>(1,460)</b>	<b>0</b>	<b>(351)</b>	<b>A</b>	<b>(1,486)</b>	<b>(234)</b>	<b>(1,720)</b>	<b>(3,220)</b>	<b>(1,500)</b>	<b>A</b>
<b>TOTAL COST OF SERVICES</b>	<b>11,110</b>	<b>1,295</b>	<b>12,405</b>	<b>11,810</b>	<b>1,468</b>	<b>873</b>	<b>R</b>	<b>18,027</b>	<b>1,425</b>	<b>19,452</b>	<b>19,118</b>	<b>(334)</b>	<b>G</b>

**Concern Key**

Overspent more than 2.5% of budget	R
Underspent more than 2.5% of budget	A
Overspent between 1.5% and 2.5% of budget	A
Anything else	G

**CHERWELL DISTRICT COUNCIL  
MANAGEMENT ACCOUNTS AS AT DECEMBER 2016**

**CHIEF EXECUTIVE**

	Actual v Profile							Projected v Budget					
	Budget YTD	Use of Reserves 2016/17	Revised Budget	Actual YTD	Commitment	Variance (Under) / Over	Concern Key	Budget	Use of Reserves 2016/17	Revised Budget	Projected	Variance (Under) / Over	Concern Key
Chief Executive	166,041	0	166,041	169,380	6,416	9,755	R	174,694	50,000	224,694	248,100	23,406	R
<b>CHIEF EXECUTIVE TOTAL</b>	<b>166,041</b>	<b>0</b>	<b>166,041</b>	<b>169,380</b>	<b>6,416</b>	<b>9,755</b>	<b>R</b>	<b>174,694</b>	<b>50,000</b>	<b>224,694</b>	<b>248,100</b>	<b>23,406</b>	<b>R</b>

**Reasons for major variance :**

**Actual:**

**Chief Executive**                      Minor overspend against budget on supplies and services within the Chief Executive office.

**Projected:**

**Chief Executive**                      Forecasted overspend relates to salaries and agency fees within the Chief Executive department. The budget and actual includes £50k re the devolution project. This quarter also include recruitment costs for a new Chief Executive

Concern Key (based on YTD budget)

Overspent more than 2.5% of budget	R
Underspent more than 2.5% of budget	A
Overspent between 1.5% and 2.5% of budget	A
Anything else	G

**CHERWELL DISTRICT COUNCIL  
MANAGEMENT ACCOUNTS AS AT DECEMBER 2016**

Commercial Development - Bicester Regeneration Projects													
	Actual v Profile							Projected v Budget					
	Budget YTD	Use of Reserves 2016/17	Revised Budget	Actual YTD	Commitment	Variance (Under) / Over	Concern Key	Budget	Use of Reserves 2016/17	Revised Budget	Projected	Variance (Under) / Over	Concern Key
Bicester Regeneration Project	924,866	0	0	528,843	383,675	(12,348)	G	1,174,000	0	0	1,176,500	2,500	G
<b>Commercial Development - Bicester Regeneration Projects Total</b>	<b>924,866</b>	<b>0</b>	<b>0</b>	<b>528,843</b>	<b>383,675</b>	<b>(12,348)</b>	<b>G</b>	<b>1,174,000</b>	<b>0</b>	<b>0</b>	<b>1,176,500</b>	<b>2,500</b>	<b>G</b>
<b>Reasons for major variance :</b>													
<b>Actual:</b>													
<b>Bicester Regeneration Projects</b>													
Funding has been granted by OCC for apprenticeship training, £5k of which has been passed on with the remainder to follow. Minor variance at year end.													
<b>Projected:</b>													
<b>Bicester Regeneration Projects</b>													
Minor variance at year end													

Concern Key (based on YTD budget)

Overspent more than 2.5% of budget	R
Underspent more than 2.5% of budget	A
Overspent between 1.5% and 2.5% of budget	A
Anything else	G

**CHERWELL DISTRICT COUNCIL  
MANAGEMENT ACCOUNTS AS AT DECEMBER 2016**

Commercial Development - excluding Bicester

	Actual v Profile							Projected v Budget					
	Budget YTD	Use of Reserves 2016/17	Revised Budget	Actual YTD	Commitment	Variance (Under) / Over	Concern Key	Budget	Use of Reserves 2016/17	Revised Budget	Projected	Variance (Under) / Over	Concern Key
Assets & Facilities Management	(180,922)	154,520	(26,402)	313,263	447,992	787,657	R	(162,000)	159,520	(2,480)	1,006,820	1,009,300	R
Strategic Housing	100,055	0	100,055	125,765	125	25,835	R	133,000	0	133,000	156,900	23,900	R
Housing Needs	972,775	(89,186)	883,589	804,840	97,600	18,851	A	1,266,598	39,000	1,305,598	1,343,000	37,402	R
Private Sector Housing	285,014	12,019	297,033	294,389	967	(1,676)	G	378,968	16,424	395,392	385,992	(9,400)	G
Housing Head of Service	30,755	0	30,755	33,696	0	2,941	R	41,000	0	41,000	45,000	4,000	R
Home Improvement Agency	1,224	(12,548)	(11,324)	(19,291)	7,967	0	G	(10,000)	(44,000)	(54,000)	(54,000)	0	G
Human Resources	378,767	70,112	448,879	392,412	56,466	(0)	G	517,870	93,200	611,070	611,070	0	G
Information Services	1,018,064	371,443	1,389,507	1,309,270	80,237	(0)	G	1,497,000	311,000	1,808,000	1,793,600	(14,400)	G
Transformation	207,716	100,015	307,731	275,085	32,646	0	G	250,000	107,400	357,400	357,400	0	G
<b>Commercial Development - excluding Bicester Total</b>	<b>2,813,448</b>	<b>606,375</b>	<b>3,419,823</b>	<b>3,529,430</b>	<b>724,001</b>	<b>833,608</b>	<b>R</b>	<b>3,912,436</b>	<b>682,544</b>	<b>4,594,980</b>	<b>5,645,782</b>	<b>1,050,802</b>	<b>R</b>

Reasons for major variance :

Actual:

**Assets & Facilities Management**

The costs are greater than budget in all areas especially Employee Costs (Agency Staff) and Third Party payments. The income received is also slightly higher than budget despite a reduction in the income from the Castle Quay shopping centre as other income that was not budgeted.

**Strategic Housing**

The overspend shown relates to the appointment of an Interim Delivery Manager that was not budgeted for. This role ceased at the end of quarter 1.

**Housing Needs**

The negative variance relates to charges for temporary accommodation costs. This cost is partially covered by Housing Benefit which is only slightly ahead of budget.

**Private Sector Housing**

The adverse variance primarily relates to the buyout fee for a contract with Localpad, together with additional travel costs and land registry fees that may have been miscoded. This miscode is currently under investigation.

**Housing Head of Service**

The adverse variance relates to small differences on salary, transport and mobile telephone costs.

**Home Improvement Agency**

The variance to date reflects additional HIA income from Oxfordshire Council and employee savings re a vacant position offset by additional consultants fees

**Human Resources**

Variances to date primarily relates to employee costs (Agency Staff, Training, Medicals etc) that will be funded by reserves where appropriate

**Information Services**

Variances to date primarily relates to third party costs to cover for staff vacancies etc during transformation that will be funded by reserves where appropriate

**Transformation**

Variances to date primarily relates to costs incurred re transformation project work that will be funded by reserves where appropriate

Projected:

**Assets & Facilities Management**

Based on the quarterly income received and the closing of the BHS store the income receivable at the Castle Quay shopping centre has been reduced when compared to budget. This shortfall has mainly been offset by other unbudgeted rental income. The additional costs incurred in Employee costs and Third party payments are forecasted to increase over the remaining months but at a slower rate.

**Strategic Housing**

The overspend shown relates to the appointment of an Interim Delivery Manager that was not budgeted for. This role ceased at the end of quarter 1.

**Housing Needs**

The negative variance relates to charges for temporary accommodation costs. This cost is partially covered by Housing Benefit but it has been assumed that the budgeted income will not change.

**Private Sector Housing**

The adverse variance primarily relates to the buyout fee for a contract with Localpad, together with additional travel costs and land registry fees that may have been miscoded.

**Housing Head of Service**

The adverse variance relates to small differences on salary, transport and mobile telephone costs.

**Home Improvement Agency**

The variance to date reflects additional HIA income from Oxfordshire Council (£50k) and employee savings re a vacant position offset by additional consultants fees.

**Human Resources**

Following a restructure any variances incurred will be funded from an appropriate reserve

**Information Services**

Following a restructure any variances incurred will be funded from an appropriate reserve

**Transformation**

Following a restructure any variances incurred will be funded from an appropriate reserve

**CHERWELL DISTRICT COUNCIL  
MANAGEMENT ACCOUNTS AS AT DECEMBER 2016**

**CHIEF FINANCE OFFICER**

	Actual v Profile							Projected v Budget					
	Budget YTD	Use of Reserves 2016/17	Revised Budget	Actual YTD	Commitment	Variance (Under) / Over	Concern Key	Budget	Use of Reserves 2016/17	Revised Budget	Projected	Variance (Under) / Over	Concern Key
Finance	880,875	0	880,875	810,441	56,095	(14,339)	G	1,069,178	0	1,069,178	1,056,500	(12,678)	G
Revenues & Benefits	(170,991)	88,000	(82,991)	(35,907)	33,081	80,165	R	(21,000)	140,000	119,000	197,624	78,624	R
Procurement	78,448	0	78,448	80,115	10,008	11,676	R	104,581	0	104,581	116,000	11,419	R
<b>CHIEF FINANCE OFFICER Total</b>	<b>788,332</b>	<b>88,000</b>	<b>876,332</b>	<b>854,649</b>	<b>99,184</b>	<b>77,501</b>	<b>R</b>	<b>1,152,759</b>	<b>140,000</b>	<b>1,292,759</b>	<b>1,370,124</b>	<b>77,365</b>	<b>R</b>

Reasons for major variance :

Actual:

<b>Finance</b>	Minor variances
<b>Revenues &amp; Benefits</b>	Two main areas of movement from budget: £35k variance due to Fees and charges income under budget. Additional Fraud staffing costs £32k
<b>Procurement</b>	Graven Hill recharge completed, Agency costs raised for year

Projected:

<b>Finance</b>	Minor variances
<b>Revenues &amp; Benefits</b>	Two main areas of movement from budget: £35k variance due to Fees and charges income under budget. Additional Fraud staffing costs £32k
<b>Procurement</b>	Minor variances

Concern Key (based on YTD budget)

Overspent more than 2.5% of budget	R
Underspent more than 2.5% of budget	A
Overspent between 1.5% and 2.5% of budget	A
Anything else	G

**CHERWELL DISTRICT COUNCIL  
MANAGEMENT ACCOUNTS AS AT DECEMBER 2016**

Strategy and Commissioning

	Actual v Profile							Projected v Budget					
	Budget YTD	Use of Reserves 2016/17	Revised Budget	Actual YTD	Commitment	Variance (Under) / Over	Comments	Budget	Use of Reserves 2016/17	Revised Budget	Projected	Variance (Under) / Over	Comments
Strategic Planning Economy	811,130	233,897	1,045,027	980,325	215,823	151,121	R	1,088,356	234,893	1,323,249	1,327,365	4,116	G
Development Management	211,128	342,750	553,878	309,701	145,324	(98,852)	A	283,470	552,000	835,470	850,470	15,000	R
Communications and Corporate P	213,780	0	213,780	179,182	12,063	(22,535)	A	295,000	0	295,000	273,000	(22,000)	A
Business Support Unit	70,991	24,000	94,991	103,154	0	8,163	R	62,968	0	62,968	62,968	0	G
Performance	151,934	0	151,934	114,097	1,072	(36,765)	A	204,210	0	204,210	147,000	(57,210)	A
Law and Governance	762,121	0	762,121	943,563	22,887	204,329	R	1,011,025	0	1,011,025	1,125,307	114,282	R
Strategy and Commissioning	78,008	0	78,008	56,905	603	(20,501)	A	104,000	0	104,000	104,000	0	G
							G						G
<b>Strategy and Commissioning Total</b>	<b>2,299,092</b>	<b>600,647</b>	<b>2,899,739</b>	<b>2,686,927</b>	<b>397,771</b>	<b>184,959</b>	<b>R</b>	<b>3,049,029</b>	<b>786,893</b>	<b>3,835,922</b>	<b>3,890,110</b>	<b>54,188</b>	<b>A</b>

Reasons for major variance :

**Actual:**

<b>Strategic Planning Economy:</b>	Economic Growth spend of £277k net expenditure against budget of £159k due to expenditure on Better Broadband project to be met from reserves. £118k of income from Luton Borough Council also partly funding Better Broadband. £41k underspend on Economic Growth Strategy likely to reduce as expenditure currently coded to Economic growth is reviewed. Combined £200k overspend on planning policy/Local Development Framework to be met from reserves, some costs to be moved from Planning Policy to Local Development Framework.
<b>Development Management:</b>	£6k underspend on HoS due to Continuing Professional Development Budget just being loaded will be spent by year end. Building control costs for agency will be met from reserve £72k. Design Code expenditure of £65k which will be covered by reserves and also £50k expenditure to OCC for the SLA for the Transport Development Control priority work. Planning & Pre App salaries will be underspend by £100k with £35k being returned to reserves and £65k underspend, income is £480k down against profile and will be met from reserves at year end. £20k underspend in Conservation due to post which is funded from reserves, budget in, but the post remains vacant. If not used by year end will go back to reserves - team going through restructure look at taking this budget back to reserves now as shouldn't be needed.
<b>Communications:</b>	Favourable variance mainly coming from: £18k on supplies and services relating to new shared service structure in place, £3k underspend on employee costs due to vacant posts.
<b>Business Support Unit:</b>	£1k underspend due to vacant external bid writer which is funded from reserves - looking to recruit under Commercial Director, budget in, but the post remains vacant. This is the net total due to overspends relating to two members of staff where the budget hasn't been moved in from the service yet and also two new posts which is to be covered by reserves/general fund balances.
<b>Performance:</b>	Variances to date primarily relates to £22k underspend on Supplies and Services due to excessive budget on CDC together with Underspend on employee costs due to vacant post - seconded to the Business Transformation team (shared post), likely to vacant until March 17.
<b>Law and Governance:</b>	The variance to date relates to £34k underspend within Members Services due to savings mainly on supplies and services. £15k underspend within Democratic process due to saving on employee costs and supplies and services. £36k overspend within Legal department due to less income (Fees and charges) to date, also £10k overspend on employee costs. £38k overspend within Registration of Electors due to overspend on salaries and supplies and services (Mainly postage). Cost of conducting elections £140K reimbursement due in. Staffing budgets for Legal and Land Charges are incorrect - Legal budget is based on 3 way working & the shared service percentage for Land Charges has changed mid year.
<b>Strategy and Commissioning:</b>	£29k relates to the Director of Development post - post holder left in March 16 and the management restructure has been halted pending Unitary investigations. £5k overspend relating to HoSPE due to training expenses, cost centre to be moved into Sac01 service.

**Projected:**

<b>Strategic Planning Economy:</b>	All predicted to be on budget/covered by reserves by year end
<b>Development Management:</b>	£35k underspend predicted due to less spend on employee costs
<b>Communications:</b>	£22k underspend predicted due to less spend on supplies and services
<b>Business Support Unit:</b>	All predicted to be on budget/covered by reserves by year end
<b>Performance:</b>	£57k Underspend predicted due to a, Vacant post within Performance - shared post. Likely to be vacant for the remainder of the year. B, Underspend on supplies and services.
<b>Law and Governance:</b>	Overspend predicted due to increased costs on supplies and services
<b>Strategy and Commissioning:</b>	Director of Development post - post holder left in March 16 and the management restructure has been halted pending Unitary investigations.

**CHERWELL DISTRICT COUNCIL  
MANAGEMENT ACCOUNTS AS AT DECEMBER 2016**

Operations and Delivery - Community

	Actual v Profile							Projected v Budget					
	Budget YTD	Use of Reserves 2016/17	Revised Budget	Actual YTD	Commitment	Variance (Under) / Over	Comments	Budget	Use of Reserves 2016/17	Revised Budget	Projected	Variance (Under) / Over	Comments
Countryside and Community	383,724	0	383,724	354,213	(15,473)	(44,983)	A	529,560	0	529,560	477,696	(51,864)	A
Customer Services	825,864	0	825,864	825,035	16,901	16,073	A	1,135,000	0	1,135,000	1,155,882	20,882	A
Parking Services	(867,866)	0	(867,866)	(758,712)	(89,524)	19,629	A	(1,075,000)	0	(1,075,000)	(1,050,241)	24,759	A
Arts Tourism and Health	453,061	0	453,061	434,881	48,164	29,984	R	886,000	0	886,000	921,376	35,376	R
Recreation and Sports	73,255	0	73,255	247,278	(175,031)	(1,008)	G	179,940		179,940	177,090	(2,850)	G
Leisure Facilities Management	743,855	0	743,855	566,986	39,869	(137,000)	A	2,560,000	0	2,560,000	2,338,530	(221,470)	A
Head of Community Services	46,508	0	46,508	57,902	(14,354)	(2,959)	A	62,000	0	62,000	57,902	(4,098)	A
Public Protection	341,934	0	341,934	400,413	(118,754)	(60,275)	A	828,582	0	828,582	759,413	(69,169)	A
Community and Environment	43,507	0	43,507	86,453	(41,666)	1,280	R	58,000	0	58,000	60,330	2,330	R
<b>Operations and Delivery - Community Total</b>	<b>2,043,842</b>	<b>0</b>	<b>2,043,842</b>	<b>2,214,450</b>	<b>(349,867)</b>	<b>(179,258)</b>	<b>A</b>	<b>5,164,082</b>	<b>0</b>	<b>5,164,082</b>	<b>4,897,979</b>	<b>(266,103)</b>	<b>A</b>
<b>Reasons for major variance :</b>													
<b>Actual:</b>													
<i>Countryside and Community</i>	The underspend is a result of savings on Employee costs which have come about from the restructures that have taken place in Leisure facilities/Sports Development and Community Services, and thus should be considered jointly. In Leisure Facilities/Sports Development there are additional posts in the new structure whereas the deleted posts resulting from the restructures are all captured in Community Services.												
<i>Customer Services</i>	Slight o/s on salaries and overspend on mileage due to understated budget in 16-17												
<i>Parking Services</i>	Slightly down on car parking income and 13k over due to having to install new parking meter due to royal mint producing new £1 coin												
<i>Arts Tourism and Health</i>	O/S on staff but this needs to be looked at jointly with Countryside, Leisure and Sports												
<i>Recreation and Sports</i>	On target												
<i>Leisure Facilities Management</i>	Savings on budgeted utilities as new contractor has taken on liability at the beginning of the year. Plus in December the council received payment from Legacy Leisure as a result from benchmarking. This has been back dated to April 16 @ £12.8k per month approx.												
<i>Public Protection</i>	Underspend on Employee costs due to vacancies plus credit £60k accrual re Business case safer communities project. This is for x2 vacant community wardens - these posts will not be filled but the money is to be used for other posts within the new PP team (as per conversion with MG)												
<b>Projected:</b>													
<i>Countryside and Community</i>	The underspend is a result of savings on Employee costs which have come about from the restructures that have taken place in Leisure facilities/Sports Development and Community Services, and thus should be considered jointly. In Leisure Facilities/Sports Development there are additional posts in the new structure whereas the deleted posts resulting from the restructures are all captured in Community Services.												
<i>Customer Services</i>	On target												
<i>Parking Services</i>	On target												
<i>Arts Tourism and Health</i>	Musuem supplies and services 10K overspend												
<i>Recreation and Sports</i>	On target												
<i>Leisure Facilities Management</i>	Savings on budgeted utilities as new contractor has taken on liability at the beginning of the year. Plus in December the council received payment from Legacy Leisure as a result from benchmarking. This has been back dated to April 16 @ £12.8k per month approx.												
<i>Public Protection</i>	Underspend on Employee costs due to vacancies plus credit £60k accrual re Business case safer communities project. This is for x2 vacant community wardens - these posts will not be filled but the money is to be used for other posts within the new PP team (as per conversion with MG)												

## Concern Key (based on YTD budget)

Overspent more than 2.5% of budget	R
Underspent more than 2.5% of budget	A
Overspent between 1.5% and 2.5% of budget	A
Anything else	G

**CHERWELL DISTRICT COUNCIL  
MANAGEMENT ACCOUNTS AS AT DECEMBER 2016**

Operations and Delivery - Environmental Services

	Actual v Profile							Projected v Budget					
	Budget YTD	Use of Reserves 2016/17	Revised Budget	Actual YTD	Commitment	Variance (Under) / Over	Comments	Budget	Use of Reserves 2016/17	Revised Budget	Projected	Variance (Under) / Over	Comments
Environmental Services	35,255	0	35,255	37,031	0	1,776	R	47,000	0	47,000	49,499	2,499	R
Environmental Protection	198,027	0	198,027	167,283	11,973	(18,771)	A	264,000	0	264,000	239,098	(24,902)	A
Street Cleansing and Public Services	777,103	0	777,103	698,617	41,566	(36,920)	A	1,135,000	0	1,135,000	1,082,120	(52,880)	A
Vehicle Maintenance and MOTs	98,264	0	98,264	122,928	130,266	154,930	R	131,000	0	131,000	167,289	36,289	R
Waste and Recycling	1,380,187	0	1,380,187	1,515,640	67,655	203,107	R	2,276,000	0	2,276,000	2,527,320	251,320	R
Street Scene and Landscape Services	579,839	0	579,839	659,829	(79,990)	(0)	G	881,000	0	881,000	881,000	0	G
Service Development Environment	114,014	0	114,014	86,980	35,849	8,815	R	152,000	0	152,000	161,202	9,202	R
<b>Operations and Delivery - Environmental Services Total</b>	<b>3,182,689</b>	<b>0</b>	<b>3,182,689</b>	<b>3,288,308</b>	<b>207,318</b>	<b>312,937</b>	<b>R</b>	<b>4,886,000</b>	<b>0</b>	<b>4,886,000</b>	<b>5,107,528</b>	<b>221,528</b>	<b>R</b>

## Reasons for major variance :

**Actual:****Waste and Recycling**

Overspend on agency costs within Waste and Recycling due to growth in the number of properties, the pattern of bank holidays, long term sickness and disciplinary action. The overspend is partly offset by a reduction in salary costs currently due to vacancies. These vacancies also have resulted in additional general waste having to go to the WTS.

**Projected:****Waste and Recycling**

Overspend on agency costs within Waste and Recycling due to growth in the number of properties, the pattern of bank holidays, long term sickness and disciplinary action. The overspend is partly offset by a reduction in salary costs currently due to vacancies. These vacancies also have resulted in additional general waste having to go to the WTS.

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Underspent more than 2.5% of budget	A
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Anything else	G